

Status of the Recommendations  
by the Civil Grand Jury  
2021-22

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2022 Response	Original 2022 Response Text <i>(provided by CGJ)</i>	2023 Response <sup>(1)</sup>	2023 Response Text
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R1 [for F1]	We recommend that by 6/15/22 the Mayor specify which department shall manage and have responsibility and authority for the contractor performance evaluation database to improve compliance, monitoring and consistent use. We further recommend that the director of the specified department appoint the project manager by 6/30/22.	Mayor [June 10, 2022]	Has not yet been implemented but will be implemented in the future	By June 15, 2022, the Mayor will designate Public Works as the department that shall manage and have responsibility and authority for the contractor performance evaluation database, and to expedite implementation of the the project. Furthermore, the Mayor will direct departments to work with the City Attorney to identify a defensible way to incorporate performance evaluation data in the Chapter 6 contractor procurement process. The appointment of a Project Manager by 6/15/22 is not realistic considering there are currently no available project managers available for this assignment, so a recruitment process will have to be undertaken.	Recommendation Implemented	Public Works has been designated as the department responsible for the performance evaluation database. Chapter 6 departments may consider past contractor performance in the contractor selection and award process.
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R1 [for F1]	We recommend that by 6/15/22 the Mayor specify which department shall manage and have responsibility and authority for the contractor performance evaluation database to improve compliance, monitoring and consistent use. We further recommend that the director of the specified department appoint the project manager by 6/30/22.	Board of Supervisors [July 10, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R1 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction, and that the Board hereby urges the Department of Public Works to assign a project manager by December 31, 2022.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R1 [for F1]	We recommend that by 6/15/22 the Mayor specify which department shall manage and have responsibility and authority for the contractor performance evaluation database to improve compliance, monitoring and consistent use. We further recommend that the director of the specified department appoint the project manager by 6/30/22.	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R1 [for F1]	We recommend that by 6/15/22 the Mayor specify which department shall manage and have responsibility and authority for the contractor performance evaluation database to improve compliance, monitoring and consistent use. We further recommend that the director of the specified department appoint the project manager by 6/30/22.	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R1 [for F1]	We recommend that by 6/15/22 the Mayor specify which department shall manage and have responsibility and authority for the contractor performance evaluation database to improve compliance, monitoring and consistent use. We further recommend that the director of the specified department appoint the project manager by 6/30/22.	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R1 [for F1]	We recommend that by 6/15/22 the Mayor specify which department shall manage and have responsibility and authority for the contractor performance evaluation database to improve compliance, monitoring and consistent use. We further recommend that the director of the specified department appoint the project manager by 6/30/22.	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R1 [for F1]	We recommend that by 6/15/22 the Mayor specify which department shall manage and have responsibility and authority for the contractor performance evaluation database to improve compliance, monitoring and consistent use. We further recommend that the director of the specified department appoint the project manager by 6/30/22.	General Manager, Public Utilities Commission - Invited Respondent [June 10, 2022]			**	

<sup>(1)</sup> \*\*\*\*\* Response not required: Recommendation has been fully implemented or abandoned.

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2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R1 [for F1]	We recommend that by 6/15/22 the Mayor specify which department shall manage and have responsibility and authority for the contractor performance evaluation database to improve compliance, monitoring and consistent use. We further recommend that the director of the specified department appoint the project manager by 6/30/22.	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R2 [for F2]	We recommend that by 9/30/22, the database project manager specified in R1 complete implementation, training sessions and "go live" workshops with all Chapter 6 departments.	Mayor [June 10, 2022]	Requires further analysis	Implementation of Civil Grand Jury recommendations are a high priority for the Mayor. Because the role of Project Manager is unfilled and the challenges the City is facing filling positions, the timeline recommended by the CGJ is probably unrealistic. To help speed the implementation process, the Mayor intends to ask Chapter 6 departments to find opportunities to streamline the implementation of the database by adapting existing contract evaluations for inclusion in the database.	Recommendation Implemented	All of the Chapter 6 departments have been trained in database usage and it is available to them.
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11, 2022]	R2 [for F2]	We recommend that by 9/30/22, the database project manager specified in R1 complete implementation, training sessions and "go live" workshops with all Chapter 6 departments.	Board of Supervisors [July 10, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R2 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction, and that the Board hereby urges the Department of Public Works to hold necessary outreach and training sessions with all Chapter 6 departments by December 31, 2022 and to present an implementation report to the Board by March 31, 2023.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R2 [for F2]	We recommend that by 9/30/22, the database project manager specified in R1 complete implementation, training sessions and "go live" workshops with all Chapter 6 departments.	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R2 [for F2]	We recommend that by 9/30/22, the database project manager specified in R1 complete implementation, training sessions and "go live" workshops with all Chapter 6 departments.	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R2 [for F2]	We recommend that by 9/30/22, the database project manager specified in R1 complete implementation, training sessions and "go live" workshops with all Chapter 6 departments.	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R2 [for F2]	We recommend that by 9/30/22, the database project manager specified in R1 complete implementation, training sessions and "go live" workshops with all Chapter 6 departments.	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R2 [for F2]	We recommend that by 9/30/22, the database project manager specified in R1 complete implementation, training sessions and "go live" workshops with all Chapter 6 departments.	General Manager, Public Utilities Commission - Invited Respondent [June 10, 2022]			**	

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2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R2 [for F2]	We recommend that by 9/30/22, the database project manager specified in R1 complete implementation, training sessions and "go live" workshops with all Chapter 6 departments.	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R3 [for F3]	We recommend that by 12/31/2022, the Mayor require all Chapter 6 departments to begin submitting evaluations into the database.	Mayor [June 10, 2022]	Has not yet been implemented but will be implemented in the future	By December 31, 2022, the Mayor plans to direct all Chapter 6 departments to begin submitting evaluations for inclusion in the contractor performance evaluation database. As stated in response to R3, the Mayor intends to ask Chapter 6 departments to find opportunities to streamline the implementation of the database by incorporating evaluation data that is currently collected by departments as part of their project close out process.	Requires Further Analysis	Implementation has been delayed pending the hiring of a project manager and consideration of findings and recommendations from the pending City Administrator's Office study. Feasibility and priority of the project manager hire will be considered in the upcoming budget process starting in February 2024.
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R3 [for F3]	We recommend that by 12/31/2022, the Mayor require all Chapter 6 departments to begin submitting evaluations into the database.	Board of Supervisors [July 10, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R3 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction, and that the Board hereby urges all Chapter 6 departments to begin submitting evaluations into the database by December 31, 2022.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R3 [for F3]	We recommend that by 12/31/2022, the Mayor require all Chapter 6 departments to begin submitting evaluations into the database.	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R3 [for F3]	We recommend that by 12/31/2022, the Mayor require all Chapter 6 departments to begin submitting evaluations into the database.	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R3 [for F3]	We recommend that by 12/31/2022, the Mayor require all Chapter 6 departments to begin submitting evaluations into the database.	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R3 [for F3]	We recommend that by 12/31/2022, the Mayor require all Chapter 6 departments to begin submitting evaluations into the database.	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R3 [for F3]	We recommend that by 12/31/2022, the Mayor require all Chapter 6 departments to begin submitting evaluations into the database.	General Manager, Public Utilities Commission - Invited Respondent [June 10, 2022]			**	

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2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R3 [for F3]	We recommend that by 12/31/2022, the Mayor require all Chapter 6 departments to begin submitting evaluations into the database.	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R4 [for F4]	We recommend that by 12/31/2022, the Mayor explicitly directs all Chapter 6 departments to consult the database when selecting contractors.	Mayor [June 10, 2022]	Has not yet been implemented but will be implemented in the future	By December 31, 2022, or when the database has gone live, the Mayor plans to direct all Chapter 6 departments to consider evaluations of contractor performance evaluation database when selecting contractors. As stated in response to F1, departments will need to work with the City Attorney to identify a defensible way to incorporate performance evaluation data in the Chapter 6 contractor selection process. As stated in response to F2, the Mayor believes that an evaluation of the program should be made starting one year after go-live, to ensure the resources being put to the project are producing promised results of improved construction quality, budget and schedule adherence and improved contractor relationships.	Recommendation Implemented	The Administrative Code gives Chapter 6 departments authority to consider past performance in contract awards, and departments currently use that authority in selection and award processes.
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R4 [for F4]	We recommend that by 12/31/2022, the Mayor explicitly directs all Chapter 6 departments to consult the database when selecting contractors.	Board of Supervisors [July 10, 2022]	Has not yet been implemented but will be implemented in the future	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R4 has not been implemented but will be implemented and that the Board of Supervisors will introduce an ordinance by December 31, 2022 amending the Administrative Code to require all Chapter 6 departments to consult contractor performance evaluations when selecting contractors.	Will Be Implemented in the Future	The Board of Supervisors will introduce an ordinance amending the Administrative Code to require all Chapter 6 departments to consult contractor performance evaluations when selecting contractors.  (There has been no further action on this matter at the Board of Supervisors or its committees; therefore, the 2022 Response still applies.)
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R4 [for F4]	We recommend that by 12/31/2022, the Mayor explicitly directs all Chapter 6 departments to consult the database when selecting contractors.	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R4 [for F4]	We recommend that by 12/31/2022, the Mayor explicitly directs all Chapter 6 departments to consult the database when selecting contractors.	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R4 [for F4]	We recommend that by 12/31/2022, the Mayor explicitly directs all Chapter 6 departments to consult the database when selecting contractors.	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R4 [for F4]	We recommend that by 12/31/2022, the Mayor explicitly directs all Chapter 6 departments to consult the database when selecting contractors.	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	

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2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R4 [for F4]	We recommend that by 12/31/2022, the Mayor explicitly directs all Chapter 6 departments to consult the database when selecting contractors.	General Manager, Public Utilities Commission - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R4 [for F4]	We recommend that by 12/31/2022, the Mayor explicitly directs all Chapter 6 departments to consult the database when selecting contractors.	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R5 [for F5]	We recommend that by 6/30/2023 the project manager update the database technology to include the capability to hold evaluators accountable by observing who is using the database and when.	Mayor [June 10, 2022]	Requires further analysis	The Mayor agrees that departments should be held accountable for knowing and considering information in the database when evaluating contractor proposals. Because the software platform on which the original database was built is no longer supported by the vendor, it will be up to the Project Manager to determine how best to provide the needed accountability.	Requires Further Analysis	Implementation is pending analysis of implementing the appropriate software solution that would facilitate monitoring employee inputs.
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R5 [for F5]	We recommend that by 6/30/2023 the project manager update the database technology to include the capability to hold evaluators accountable by observing who is using the database and when.	Board of Supervisors [July 10, 2022]	Requires further analysis	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R5 requires further analysis and urges the Department of Public Works to report to the Board of Supervisors by March 31, 2023 on the feasibility of updating the database technology to include the capability to observe who is using the database and when or to present alternative methods of increasing accountability for evaluators in using the database.	Requires Further Analysis	The Board of Supervisors on the feasibility of updating the database technology to include the capability to observe who is using the database and when or to present alternative methods of increasing accountability for evaluators in using the database.  (There has been no further action on this matter at the Board of Supervisors or its committees; therefore, the 2022 Response still applies.)
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R5 [for F5]	We recommend that by 6/30/2023 the project manager update the database technology to include the capability to hold evaluators accountable by observing who is using the database and when.	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R5 [for F5]	We recommend that by 6/30/2023 the project manager update the database technology to include the capability to hold evaluators accountable by observing who is using the database and when.	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R5 [for F5]	We recommend that by 6/30/2023 the project manager update the database technology to include the capability to hold evaluators accountable by observing who is using the database and when.	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R5 [for F5]	We recommend that by 6/30/2023 the project manager update the database technology to include the capability to hold evaluators accountable by observing who is using the database and when.	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	

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2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R5 [for F5]	We recommend that by 6/30/2023 the project manager update the database technology to include the capability to hold evaluators accountable by observing who is using the database and when.	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R6 [for F6]	We recommend that by 6/30/2023, the project manager update the database technology to require the "Lessons Learned" data field be filled out before an evaluation can be marked "complete."	Mayor [June 10, 2022]	Requires further analysis	The Mayor agrees that information in the database, including "lessons learned" is valuable to evaluators selecting contractors, as well as to those preparing construction bid documents and contracts. Rather than dictate software requirements, Chapter 6 departments participating in the project should work together with the Project Manager to identify the best way to insure this data is available to contract evaluators.	Requires Further Analysis	Implementation is pending a software update and accompanying department procedures to make recording lessons learned mandatory. Feasibility and priority of the software update and project manager hire will be considered in the upcoming budget process starting in February 2024.
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R6 [for F6]	We recommend that by 6/30/2023, the project manager update the database technology to require the "Lessons Learned" data field be filled out before an evaluation can be marked "complete."	Board of Supervisors [July 10, 2022]	Requires further analysis	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R6 requires further analysis and urges the Department of Public Works to report to the Board of Supervisors by March 31, 2023 on the feasibility of updating the database technology to require the "Lessons Learned" field to be filled out before the evaluation can be marked complete or to present alternative methods of collecting this information from Chapter 6 departments.	Requires Further Analysis	The Board of Supervisors reports that Recommendation No. R6 requires further analysis and urges the Department of Public Works to report to the Board of Supervisors by March 31, 2023 on the feasibility of updating the database technology to require the "Lessons Learned" field to be filled out before the evaluation can be marked complete or to present alternative methods of collecting this information from Chapter 6 departments.  (There has been no further action on this matter at the Board of Supervisors or its committees; therefore, the 2022 Response still applies.)
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R6 [for F6]	We recommend that by 6/30/2023, the project manager update the database technology to require the "Lessons Learned" data field be filled out before an evaluation can be marked "complete."	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R6 [for F6]	We recommend that by 6/30/2023, the project manager update the database technology to require the "Lessons Learned" data field be filled out before an evaluation can be marked "complete."	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R6 [for F6]	We recommend that by 6/30/2023, the project manager update the database technology to require the "Lessons Learned" data field be filled out before an evaluation can be marked "complete."	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R6 [for F6]	We recommend that by 6/30/2023, the project manager update the database technology to require the "Lessons Learned" data field be filled out before an evaluation can be marked "complete."	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	

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2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R6 [for F6]	We recommend that by 6/30/2023, the project manager update the database technology to require the "Lessons Learned" data field be filled out before an evaluation can be marked "complete."	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	Mayor [June 10, 2022]	Will not be implemented because it is not warranted or is not reasonable	PUC data on contractor compliance with its SIP program is not relevant to five of the six Chapter 6 contracting departments. Including this data in the contractor performance evaluation database is likely introduce an element of confusion which would make it more difficult for these agencies to adopt and utilize the database.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	Board of Supervisors [July 10, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R7 the recommendation will not be implemented because the maintenance of a customized database by the Public Utilities Commission for Social Impact Partnership (SIP) projects does not impede that or other Chapter 6 departments' ability to also submit entries to the Contractor Performance Evaluation Database for those and other applicable public works projects.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	

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2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	General Manager, Public Utilities Commission - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R7 [for F7]	We recommend that by 6/30/2023, the project manager include sections in the database to cover contractor compliance with the SIP program.	Controller, Office of the Controller - Invited Respondent [June 10, 2022]	Will not be implemented because it is not warranted or is not reasonable	The Controller's Office agrees with the Mayor's Office that this recommendation is not warranted because the SFPUC data on contractor compliance with its SIP program is not applicable to five of the six Chapter 6 departments so adding this section may confuse other agencies.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R8 [for F8]	We recommend that by 6/30/2023, the project manager expand the database to include input from non-Chapter 6 departments receiving construction services from Chapter 6 departments.	Mayor [June 10, 2022]	Requires further analysis	Improving capital project delivery in San Francisco is a high priority of the Mayor. In addition to the Civil Grand Jury, the issue is receiving attention from the Office of Resilience and Capital Planning, the Controller's City Services Auditor and the Transportation Authority. The Capital Planning Committee is probably the best forum to receive input from non-Chapter 6 departments.	Recommendation Implemented	Implementation is pending a software update and accompanying department procedure that facilitate recording non-Chapter 6 department feedback.
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R8 [for F8]	We recommend that by 6/30/2023, the project manager expand the database to include input from non-Chapter 6 departments receiving construction services from Chapter 6 departments.	Board of Supervisors [July 10, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R8 will not be implemented because the Contractor Performance Evaluation Database is designed to collect information about construction contractors that are managed directly by Chapter 6 departments, and because other forums including the Capital Planning Committee are available for Chapter 6 and non-Chapter 6 departments to coordinate and improve construction management practices.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R8 [for F8]	We recommend that by 6/30/2023, the project manager expand the database to include input from non-Chapter 6 departments receiving construction services from Chapter 6 departments.	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R8 [for F8]	We recommend that by 6/30/2023, the project manager expand the database to include input from non-Chapter 6 departments receiving construction services from Chapter 6 departments.	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R8 [for F8]	We recommend that by 6/30/2023, the project manager expand the database to include input from non-Chapter 6 departments receiving construction services from Chapter 6 departments.	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	

<sup>(1)</sup> \*\*\*\*\* Response not required: Recommendation has been fully implemented or abandoned.



CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2022 Response	Original 2022 Response Text <i>(provided by CGJ)</i>	2023 Response <sup>(1)</sup>	2023 Response Text
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R8 [for F8]	We recommend that by 6/30/2023, the project manager expand the database to include input from non-Chapter 6 departments receiving construction services from Chapter 6 departments.	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R8 [for F8]	We recommend that by 6/30/2023, the project manager expand the database to include input from non-Chapter 6 departments receiving construction services from Chapter 6 departments.	General Manager, Public Utilities Commission - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R8 [for F8]	We recommend that by 6/30/2023, the project manager expand the database to include input from non-Chapter 6 departments receiving construction services from Chapter 6 departments.	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	Mayor [June 10, 2022]	Will not be implemented because it is not warranted or is not reasonable	This is a sound recommendation, but it is under the purview of the Controller's Office to prioritize their audit work plan.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	Board of Supervisors [July 10, 2022]	Has been implemented	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R9 has been implemented by the Controller's City Services Auditor in its FY22-23 work plan.	**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	Interim Director, San Francisco Public Works - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	General Manager, Recreation and Park Department - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	Airport Director, San Francisco International Airport - Invited Respondent [June 10, 2022]			**	

<sup>(1)</sup> \*\*\*\* Response not required: Recommendation has been fully implemented or abandoned.

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2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	Executive Director, Port of San Francisco - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	General Manager, Public Utilities Commission - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	Director of Transportation, San Francisco Municipal Transportation Agency - Invited Respondent [June 10, 2022]			**	
2021-22	Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program [April 11,2022]	R9 [for F9]	We recommend that starting in FY 2022-2023, the City Services Auditor Department within the Controller's Office conduct performance audits of the City construction program every two years focusing on use of best practices, collaboration, and other successes and challenges. The Controller's report from 2014 can serve as a template.	Controller, Office of the Controller - Invited Respondent [June 10, 2022]	Has been implemented	In its FY22-23 work plan, the Controller's City Services Auditor included a number of performance and compliance audits and assessments to assess whether City departments comply with relevant requirements and leading practices, including capital bond expenditures, interdepartmental coordination, construction close-out procedures, and other construction risk areas.	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R1 [for F1]	By September 1st, 2022, the Mayor and/or the City Administrator should direct the Office of Resilience and Capital Planning, in collaboration with the Department of Public Health, to commission and manage an independent, third-party study of Hunters Point Shipyard to predict the future shallow groundwater surface, groundwater flows, and potential interactions of groundwater with hazardous materials and planned modifications to the site under multiple sea level rise scenarios.	Mayor [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	As stated in response to F1, the City is proposing a review of the potential for shallow groundwater to rise and potential hazardous impact to be more thoroughly analyzed and presented to the community by the Navy and the Regulatory Agencies as part of the CERCLA process. However, we disagree with the recommendation that the City commission a third-party study. The underlying issues raised by R1 (i.e., potential interactions of groundwater with hazardous materials) will continue to be analyzed under the CERCLA clean-up process. The City and the Regulatory Agencies will provide recommendations for the Navy's 2023 Five-Year Review to present information about risks for shoreline facilities, with a focus on the possibility of remobilizing contamination. The upcoming 2023 Five-Year Review will be reviewed and approved by the Regulatory Agencies, incorporating the past Navy analyses as described in our responses to Findings. Navy remedies will be changed to incorporate the results of this 2023 Five-Year Review, if needed. As described in response to F4, SFDPH, OCII technical consultants, and the City Attorney's Office review and comment on the Five-Year Review. Through our peer review of the Five-Year Review and in consideration of CGJ's concerns, we will provide a focused review of the potential for SLR, groundwater rise, and interactions of groundwater with hazardous materials. The community will also be invited to review and comment on the Five-Year Review.	**	

<sup>(1)</sup> \*\*\*\* Response not required: Recommendation has been fully implemented or abandoned.

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CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2022 Response	Original 2022 Response Text <i>(provided by CGJ)</i>	2023 Response <sup>(1)</sup>	2023 Response Text
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R1 [for F1]	By September 1st, 2022, the Mayor and/or the City Administrator should direct the Office of Resilience and Capital Planning, in collaboration with the Department of Public Health, to commission and manage an independent, third-party study of Hunters Point Shipyard to predict the future shallow groundwater surface, groundwater flows, and potential interactions of groundwater with hazardous materials and planned modifications to the site under multiple sea level rise scenarios.	City Administrator - Invited Respondent [August 13, 2022]			**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R1 [for F1]	By September 1st, 2022, the Mayor and/or the City Administrator should direct the Office of Resilience and Capital Planning, in collaboration with the Department of Public Health, to commission and manage an independent, third-party study of Hunters Point Shipyard to predict the future shallow groundwater surface, groundwater flows, and potential interactions of groundwater with hazardous materials and planned modifications to the site under multiple sea level rise scenarios.	Chief Resilience Officer, Office of Resilience and Capital Planning - Invited Respondent [August 13, 2022]			**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R2 [for F1]	The Mayor and the Board of Supervisors should collaborate to provide funding for the study recommended in R1, in the Fiscal Year 22-23 budget, or by October 1st, 2022.	Mayor [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	Please see R1. R2 will not be implemented because further study is the responsibility of the Navy and FFA signatories.	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R2 [for F1]	The Mayor and the Board of Supervisors should collaborate to provide funding for the study recommended in R1, in the Fiscal Year 22-23 budget, or by October 1st, 2022.	Board of Supervisors [September 12, 2022]	Has not yet been implemented but will be implemented in the future	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R2 will be implemented to secure an independent commission and third-party study of the Hunters Point Shipyard to predict the future shallow groundwater surface, groundwater flows and potential interactions of groundwater with hazardous materials and planned modifications to the site under multiple sea level rise scenarios is necessary and we will work to secure the resources for the independent commission and third party study; in addition, the City needs to ensure that the appropriate City employees are attentive and prepared to respond to the issues presented in the report around groundwater and sea level rise, and it may be beneficial for the San Francisco Department of Public Health to assign additional staff to conduct this study and to urge the California Department of Public Health and the federal regulators like the Environmental Protection Agency and the California State Water Resources Control Board do the same; we were not asked by the Civil Grand Jury to respond to recommendation R1, but do agree an independent third-party study is necessary.	Will Be Implemented in the Future	The Board of Supervisors reports that Recommendation No. R2 will be implemented to secure an independent commission and third-party study of the Hunters Point Shipyard to predict the future shallow groundwater surface, groundwater flows and potential interactions of groundwater with hazardous materials and planned modifications to the site under multiple sea level rise scenarios is necessary and we will work to secure the resources for the independent commission and third party study; in addition, the City needs to ensure that the appropriate City employees are attentive and prepared to respond to the issues presented in the report around groundwater and sea level rise, and it may be beneficial for the San Francisco Department of Public Health to assign additional staff to conduct this study and to urge the California Department of Public Health and the federal regulators like the Environmental Protection Agency and the California State Water Resources Control Board do the same; we were not asked by the Civil Grand Jury to respond to recommendation R1, but do agree an independent third-party study is necessary.  (There has been no further action on this matter at the Board of Supervisors or its committees; therefore, the 2022 Response still applies.)

<sup>(1)</sup> \*\*\*\* Response not required: Recommendation has been fully implemented or abandoned.

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2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R3 [for F4, F5, F6]	By October 1st, 2022, the Board of Supervisors should pass an ordinance to create a permanent Hunters Point Shipyard Cleanup Oversight Committee that includes the Controller or their designee, relevant technical experts from the Public Utilities Commission and the Department of Public Works, and representatives from other relevant City departments, to perform due diligence on behalf of the City and County of San Francisco into the Federal Facility Agreement signatories' decision-making, and to prepare an agenda of questions and requests to be communicated to the signatories by the Department of Public Health in advance of major cleanup document releases.	Board of Supervisors [September 12, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R3 will not be implemented because in lieu of creating a permanent oversight committee, the Board of Supervisors will create a short-term oversight committee or task force to develop recommendations to address the findings in the Report; and that understanding the science is on groundwater and sea level rise is important in keeping people safe, as the City is committed to doing.	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R4 [for F3]	By October 1st, 2022, the Mayor should direct the Department of Public Health to support the Cleanup Oversight Committee in its due diligence function by providing explanatory materials and briefings about cleanup governance documents and the discourse among Federal Facility Agreement signatories, as well as additional materials at the request of the Committee.	Mayor [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	Proactive mechanisms already exist for the City to articulate its concerns about Navy cleanup activities and to monitor progress toward obtaining satisfactory responses. Modifications to the current process are not warranted. The City and SFDPH remain committed to working within existing mechanisms in order to ensure the ongoing protection of the health and safety of the people who live and work adjacent to the Navy-owned Shipyard. As it has done in the past, SFDPH will continue to consult with the Regulatory Agencies and other experts as needed. Using these resources, SFDPH will verify that public health continues to be central to any issues in the future from potential SLR and groundwater level rise at the Shipyard.	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R4 [for F3]	By October 1st, 2022, the Mayor should direct the Department of Public Health to support the Cleanup Oversight Committee in its due diligence function by providing explanatory materials and briefings about cleanup governance documents and the discourse among Federal Facility Agreement signatories, as well as additional materials at the request of the Committee.	Director, Department of Public Health - Invited Respondent [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	- Recommendations will not be implemented per the Mayor's response - Existing mechanisms already in place for the City to articulate concerns to FFAs - Modifications to current process are not warranted	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R5 [for F3]	By October 1st, 2022, the Mayor and the Board of Supervisors should collaborate to ensure that funding is available to generate the material specified in R4, in the Fiscal Year 22-23 budget or by October 1st, 2022, and in future budgets.	Mayor [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	SFDPH and OCII, and their technical consultants, will continue to participate in the Shipyard clean-up process in accordance with the Conveyance Agreement. The recommendation in R5 to create and fund a new Hunters Point Shipyard Cleanup Oversight Committee is unnecessary since multiple layers of oversight already exist in the form of other committees and processes overseen by the Regulatory Agencies. In addition, there is a dedicated CAC, including a CAC Environmental and Reuse Subcommittee, that monitors the cleanup efforts by the Navy and has been doing so since 1993. The cleanup process at the Shipyard is implemented pursuant to CERCLA and includes oversight of the Navy by the Regulatory Agencies. The CERCLA process includes documentation at each step of the process that explains what, how, and where the Navy will conduct its cleanup activities. The Regulatory Agencies, SFDPH, OCII technical consultants, and the City Attorney's Office, have provided comments on these documents for decades and the Navy revises its plans based on those comments. Any new and emerging issues are incorporated into the Navy's cleanup process. SLR has been incorporated into the design of the Navy remedies using the technical information that was available at the time of remedy design. The potential for rising groundwater levels will be looked at more closely during the next Five-Year Review. See response to R1 for discussion for the upcoming 2023 Five-Year Review.	**	

<sup>(1)</sup> \*\*\*\* Response not required: Recommendation has been fully implemented or abandoned.

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2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R5 [for F3]	By October 1st, 2022, the Mayor and the Board of Supervisors should collaborate to ensure that funding is available to generate the material specified in R4, in the Fiscal Year 22-23 budget or by October 1st, 2022, and in future budgets.	Mayor [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	The Navy and the Regulatory Agencies are obligated under CERCLA to conduct community involvement activities, which they have done for nearly 30 years. The Navy holds regular meetings where they update the community on their cleanup efforts. The Regulatory Agencies attend those meetings and provide updates on their oversight of the Navy. The Navy's outreach strategies are adjusted periodically and are described in their CIP. The latest update was drafted in 2022. The Navy and Regulatory Agencies provide updates to individual and neighborhood community groups. The Navy has regularly incorporated community comments into their CERCLA process in addition to their obligations for formal comment periods on certain decision documents.	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R5 [for F3]	By October 1st, 2022, the Mayor and the Board of Supervisors should collaborate to ensure that funding is available to generate the material specified in R4, in the Fiscal Year 22-23 budget or by October 1st, 2022, and in future budgets.	Mayor [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	The Navy is obligated through a Conveyance Agreement between the Navy and OCII to collaborate on sharing information and updates on the status of the cleanup and transfer of land at the Shipyard. This collaboration has included frequent, at least monthly meetings between the Navy, OCII, and SFDPH. In addition, the Regulatory Agencies are obligated to opine in writing that the parcels are safe prior to being transferred to OCII. In addition, OCII is under no obligation to accept any parcel that the Navy and or the Regulatory Agencies have deemed ready for transfer if the City and/or OCII determines there are unresolved issues, i.e., rising and untreated contaminated groundwater, if it exists. Once a parcel is turned over to OCII, which has a Disposition and Development Agreement (DDA) in place with the developer of the Shipyard (FivePoint), all City permitting processes, with their multiple layers of review and oversight, would verify that everything that is built complies with the safeguards of the Building and Health Codes. This includes special provisions in Health Code Article 31 that can verify that any restrictions on the property are properly implemented. In addition, the DTSC can enforce any ongoing obligations that the Navy may still retain. This includes addressing any new or emerging issues like rising groundwater.	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R6 [for F6]	From October 1st, 2022 and going forward, whenever there are outstanding questions and requests to the Federal Facility Agreement signatories, and especially during the lead-up to major cleanup document releases, a member of the management chain overseeing the Hunters Point Shipyard Program in the Department of Public Health should appear before the Shipyard Cleanup Oversight Committee at regular intervals to report on discussions with the Federal Facility Agreement signatories.	Mayor [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	Proactive mechanisms already exist for the City to articulate its concerns about Navy cleanup activities and to monitor progress toward obtaining satisfactory responses. Please see response to R1. SFDPH remains committed to working within existing mechanisms in order to ensure the ongoing protection of the health and safety of the people who live and work adjacent to the Navy-owned Shipyard. As it has done in the past, SFDPH will continue to consult with the Regulatory Agencies and other experts as needed. Using these resources, SFDPH will ensure that public health continues to be central to any issues in the future from SLR and groundwater level rise at the Shipyard. As described in response to F3, the CERCLA process also includes steps for community input on major cleanup documents. For example, a formal months-long opportunity for public comment is provided during the development of the Proposed Plan for cleanup actions. In addition to the publication of the draft Proposed Plan, a community meeting is held during the comment period which is noticed in local newspapers and staffed with a court reporter. All Proposed Plans are complete at the Shipyard and included significant community engagement. The Navy currently provides routine updates on the cleanup progress as discussed above. As described in R1, another opportunity for public comment is provided during the Five-Year Review process.	**	

<sup>(1)</sup> \*\*\*\*\* Response not required: Recommendation has been fully implemented or abandoned.

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2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R6 [for F6]	From October 1st, 2022 and going forward, whenever there are outstanding questions and requests to the Federal Facility Agreement signatories, and especially during the lead-up to major cleanup document releases, a member of the management chain overseeing the Hunters Point Shipyard Program in the Department of Public Health should appear before the Shipyard Cleanup Oversight Committee at regular intervals to report on discussions with the Federal Facility Agreement signatories.	Director, Department of Public Health - Invited Respondent [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	- Recommendations will not be implemented per the Mayor's response - Existing mechanisms already in place for the City to articulate concerns to FFAs - Modifications to current process are not warranted	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R7 [for F2]	By March 1st, 2023, the Hunters Point Shipyard Cleanup Oversight Committee should prepare a report on its recommended requests for the Federal Facility Agreement signatories based on the groundwater study recommended in R1, and deliver that report to the Board of Supervisors, the Mayor, and the Department of Public Health.	Mayor [August 13, 2022]	Will not be implemented because it is not warranted or is not reasonable	Please see responses to R5 and R6.	**	
2021-22	Buried Problems and a Buried Process: The Hunters Point Naval Shipyard in a Time of Climate Change [June 14, 2022]	R7 [for F2]	By March 1st, 2023, the Hunters Point Shipyard Cleanup Oversight Committee should prepare a report on its recommended requests for the Federal Facility Agreement signatories based on the groundwater study recommended in R1, and deliver that report to the Board of Supervisors, the Mayor, and the Department of Public Health.	Board of Supervisors [September 12, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R7 will not be implemented, however, the Board of Supervisors intends to create a short-term task force within 18 months to develop recommendations to address the findings in the Report and as an independent third-party entity that conducts the study to prepare a report on its recommended request for the Federal Facility Agreement signatories based on its findings and deliver that report to the Board of Supervisors, the Mayor and Department of Public Health. FURTHER RESOLVED, That the San Francisco Department of Public Health will be monitoring the indefinite five-year review from the Navy to evaluate the protectiveness of past remedies, to ensure that their ongoing clean up and solutions remains protective-this process began in 2018.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.1 [for F1]	The Jury recommends the Controller's Office create a Pathway Condition feature from existing park scoring systems that specifically assesses pathway surface conditions by December 31, 2022.	Board of Supervisors [September 22, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R1.1 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction over administration of the Controller's Office dashboards.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.1 [for F1]	The Jury recommends the Controller's Office create a Pathway Condition feature from existing park scoring systems that specifically assesses pathway surface conditions by December 31, 2022.	Controller, San Francisco Office of the Controller - Invited Respondent [August 23, 2022]			**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.1 [for F1]	The Jury recommends the Controller's Office create a Pathway Condition feature from existing park scoring systems that specifically assesses pathway surface conditions by December 31, 2022.	Director, Recreation and Parks Department - Invited Respondent [August 23, 2022]	Will not be implemented because it is not warranted or is not reasonable	The Park Evaluation Program is based solely on appearance standards. A "Pathway Condition" feature that assesses pathway surface conditions for accessibility cannot be extracted or derived from appearance standards. Accessibility determinations require specific tools, metrics, and training which are not part of the Park Evaluation Program. See rationale provided for disagreement with Finding 1 above.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.1 [for F1]	The Jury recommends the Controller's Office create a Pathway Condition feature from existing park scoring systems that specifically assesses pathway surface conditions by December 31, 2022.	Recreation and Parks Commission - Invited Respondent [August 23, 2022]			**	

<sup>(1)</sup> \*\*\*\* Response not required: Recommendation has been fully implemented or abandoned.



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by the Civil Grand Jury  
2021-22

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2022 Response	Original 2022 Response Text <i>(provided by CGJ)</i>	2023 Response <sup>(1)</sup>	2023 Response Text
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.2 [for F1]	The Jury recommends the RPD set a baseline for the Pathway Condition scores defined in R1.1 by March 31, 2023.	Board of Supervisors [September 22, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R1 .2 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction over administration of the Recreation and Park Department; the Board of Supervisors urges the Recreation and Park Department to set a baseline for the Pathway Condition scores as defined in R1 .1 by March 31, 2023.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.2 [for F1]	The Jury recommends the RPD set a baseline for the Pathway Condition scores defined in R1.1 by March 31, 2023.	Director, Recreation and Parks Department - Invited Respondent [August 23, 2022]	Will not be implemented because it is not warranted or is not reasonable	See rationale for non-implementation of Recommendation 1.1 above. Since a Pathway Condition feature for accessibility cannot be derived from the appearance standards that comprise the Park Evaluation Program, no baseline can be defined via that process.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.2 [for F1]	The Jury recommends the RPD set a baseline for the Pathway Condition scores defined in R1.1 by March 31, 2023.	Recreation and Parks Commission - Invited Respondent [August 23, 2022]			**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.3 [for F1]	If a park's Pathway Condition score falls below the baseline defined in R1.2, the Jury recommends the RPD improve that park's pathway to raise this score to be above the baseline within a reasonable time.	Board of Supervisors [September 22, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R1 .3 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction over administration of the Recreation and Park Department; the Board of Supervisors urges the Recreation and Park Department to improve a park's pathway if its Pathway Condition score falls below a baseline as defined in R1 .2, within a reasonable amount of time.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.3 [for F1]	If a park's Pathway Condition score falls below the baseline defined in R1.2, the Jury recommends the RPD improve that park's pathway to raise this score to be above the baseline within a reasonable time.	Director, Recreation and Parks Department - Invited Respondent [August 23, 2022]	Will not be implemented because it is not warranted or is not reasonable	See rationale for non-implementation of Recommendations 1.1 and 1.2 above.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R1.3 [for F1]	If a park's Pathway Condition score falls below the baseline defined in R1.2, the Jury recommends the RPD improve that park's pathway to raise this score to be above the baseline within a reasonable time.	Recreation and Parks Commission - Invited Respondent [August 23, 2022]			**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R2 [for F2]	The Jury recommends the RPD incorporate the most recent park feature scores under each park's description on the RPD's website by December 31, 2022.	Board of Supervisors [September 22, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R2 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction over the administration of the Recreation and Park Department's website.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R2 [for F2]	The Jury recommends the RPD incorporate the most recent park feature scores under each park's description on the RPD's website by December 31, 2022.	Director, Recreation and Parks Department - Invited Respondent [August 23, 2022]	Will not be implemented because it is not warranted or is not reasonable	See rationale for disagreement with Finding 2 above.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R2 [for F2]	The Jury recommends the RPD incorporate the most recent park feature scores under each park's description on the RPD's website by December 31, 2022.	Recreation and Parks Commission - Invited Respondent [August 23, 2022]			**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R3.1 [for F3]	The Jury recommends the RPD include accessibility information on the RPD's website by July 1, 2023.	Board of Supervisors [September 22, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation No. R3.1 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction over the administration of the Recreation and Park Department's website.	**	

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2021-22	Safe and Accessible Parks for All [June 24, 2022]	R3.1 [for F3]	The Jury recommends the RPD include accessibility information on the RPD's website by July 1, 2023.	Director, Recreation and Parks Department - Invited Respondent [August 23, 2022]	Requires further analysis	See rationale for partial agreement with Finding 3 above.	Recommendation Implemented	The Recreation and Park Department website currently provides a searchable listing of our most accessible playgrounds, as well as accessibility information on our system's facilities, courts, picnic areas, restrooms and parking, as well as wayfinding information for Golden Gate Park. A dedicated page for all accessibility information and questions is managed by the department's ADA Coordinator. Additionally, the ADA Coordinator provides a detailed accessibility plan for all Recreation and Park Department special events, and consults with other event organizers on making their events accessible.  The Recreation and Park Department website itself is WCAG 2.1 compliant, and we are in the process of ensuring we are compliant with the City's new digital accessibility requirements by May 2024.
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R3.1 [for F3]	The Jury recommends the RPD include accessibility information on the RPD's website by July 1, 2023.	Recreation and Parks Commission - Invited Respondent [August 23, 2022]			**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R3.2 [for F3]	The Jury recommends the RPD post accessibility information at all park entrances by July 1, 2024.	Board of Supervisors [September 22, 2022]	Will not be implemented because it is not warranted or is not reasonable	FURTHER RESOLVED. That the Board of Supervisors reports that Recommendation No. R3.2 will not be implemented by the Board of Supervisors because the Board does not have jurisdiction over the administration of the Recreation and Park Department and posting of information at City parks.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R3.2 [for F3]	The Jury recommends the RPD post accessibility information at all park entrances by July 1, 2024.	Director, Recreation and Parks Department - Invited Respondent [August 23, 2022]	Will not be implemented because it is not warranted or is not reasonable	Park accessibility information is currently available, but not in the manner suggested. The Department's website provides a searchable database of all park sites by feature which contains accessibility information. Park users can make an informed decision on which park to visit prior to going, rather than searching for accessibility signage once there. Additional accessibility information could be available on the Department's website in the future per the rationale provided above to support partial agreement with Finding 3.	**	
2021-22	Safe and Accessible Parks for All [June 24, 2022]	R3.2 [for F3]	The Jury recommends the RPD post accessibility information at all park entrances by July 1, 2024.	Recreation and Parks Commission - Invited Respondent [August 23, 2022]			**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R1 [for F1]	The jury recommends that by December 15, 2022, the Department (HSH) develop strategies and methods, including using other existing data sets to better quantify and profile the population of people who are homeless.	Mayor - Invited Respondent [August 29, 2022]	Has been implemented	HSH's ONE system already provides critical data beyond the Point in Time (PIT) Count and can provide data about people accessing services across the homeless response system. HSH currently uses this data to inform program and system design work. Their administrative data showcases how many people access homeless services over the course of a year. Additionally, they have an estimated "inflow rate" that also helps the community understand the number of people who experience homelessness annually.  This data, along with PIT Count data, will be used as part of the Department's 2022 strategic planning process to do critical systems modeling. This tool utilizes various inputs, including data on existing shelter and housing inventory, population size, utilization rates, and assumptions about future inflow and the number of people that will be assisted to exit homelessness in order to provide a model for how to size shelter and housing capacity needed to serve the community. This system modeling is a part of the Department's strategic planning work and will be released in early 2023.	**	

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2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R1 [for F1]	The jury recommends that by December 15, 2022, the Department (HSH) develop strategies and methods, including using other existing data sets to better quantify and profile the population of people who are homeless.	Local Homeless Coordinating Board - Invited Respondent [August 29, 2022]			**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R1 [for F1]	The jury recommends that by December 15, 2022, the Department (HSH) develop strategies and methods, including using other existing data sets to better quantify and profile the population of people who are homeless.	Our City, Our Home Oversight Committee - Invited Respondent [August 29, 2022]			**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R2 [for F2]	The jury recommends that by March 15, 2023, the Department create a user-friendly portal and navigation system.	Mayor - Invited Respondent [August 29, 2022]	Has been implemented	We agree that the data has not been easily accessible in the past. The Department has launched a public dashboarding project and published a data hub on its website to ease access to their data and make it more accessible to the community. HSH is also in the process of integrating relevant data from the City website onto their website. HSH will continue to roll out new dashboards to meet the needs of the community and accurately report on the work of the homeless response system.	**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R2 [for F2]	The jury recommends that by March 15, 2023, the Department create a user-friendly portal and navigation system.	Department of Homelessness and Supportive Housing - Invited Respondent [August 29, 2022]	Has been implemented	We agree that the data has not been easily accessible in the past. The Department has launched a public dashboarding project and published a data hub on its website to ease access to their data and make it more accessible to the community. HSH is also in the process of integrating relevant data from the City website onto their website. HSH will continue to roll out new dashboards to meet the needs of the community and accurately report on the work of the homeless response system.	**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R2 [for F2]	The jury recommends that by March 15, 2023, the Department create a user-friendly portal and navigation system.	Local Homeless Coordinating Board - Invited Respondent [August 29, 2022]			**	

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2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R3 [for F3]	The jury recommends that HSH both communicate and collaborate with residents in those San Francisco neighborhoods where it intends to establish facilities serving the unhoused. HSH should expand its staff and administrative capacities focused on community outreach and engagement to meet this recommendation.	Mayor - Invited Respondent [August 29, 2022]	Has been implemented	The Department engages in a robust community process for every new program that it opens which includes public noticing, public meetings, meeting with diverse neighborhood stakeholders, and often includes the formation of an ongoing working group to support the neighborhood as programs are opened. The number of new projects opening has expanded greatly and HSH's capacity to expand the community engagement work has not kept pace. In the FY 2022-23 budget, we have allocated another position to lead community engagement for the department. This additional capacity is expected to help build strong neighborhood-based relationships and trust with the community that will improve the ability to site homeless services with the support of the community.	**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R3 [for F3]	The jury recommends that HSH both communicate and collaborate with residents in those San Francisco neighborhoods where it intends to establish facilities serving the unhoused. HSH should expand its staff and administrative capacities focused on community outreach and engagement to meet this recommendation.	Department of Homelessness and Supportive Housing - Invited Respondent [August 29, 2022]	Has been implemented	The Department engages in a robust community process for every new program that it opens which includes public noticing, public meetings, meeting with diverse neighborhood stakeholders, and often includes the formation of an ongoing working group to support the neighborhood as programs are opened. The number of new projects opening has expanded greatly and HSH's capacity to expand the community engagement work has not kept pace. In the FY 2022-23 budget, we have allocated another position to lead community engagement for the department. This additional capacity is expected to help build strong neighborhood-based relationships and trust	**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R3 [for F3]	The jury recommends that HSH both communicate and collaborate with residents in those San Francisco neighborhoods where it intends to establish facilities serving the unhoused. HSH should expand its staff and administrative capacities focused on community outreach and engagement to meet this recommendation.	Local Homeless Coordinating Board - Invited Respondent [August 29, 2022]			**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R3 [for F3]	The jury recommends that HSH both communicate and collaborate with residents in those San Francisco neighborhoods where it intends to establish facilities serving the unhoused. HSH should expand its staff and administrative capacities focused on community outreach and engagement to meet this recommendation.	Our City, Our Home Oversight Committee - Invited Respondent [August 29, 2022]			**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R4 [for F4a, F4b]	The jury recommends that by October 15, 2022, the Board of Supervisors consider establishing a Commission for the Department of Homelessness and Supportive Housing.	Board of Supervisors [September 28, 2022]	Has been implemented	The Board of Supervisors considered and unanimously voted on July 19, 2022, to place the issue on the November 2022 ballot.	**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R4 [for F4a, F4b]	The jury recommends that by October 15, 2022, the Board of Supervisors consider establishing a Commission for the Department of Homelessness and Supportive Housing.	Mayor - Invited Respondent [August 29, 2022]			**	

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2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R4 [for F4a, F4b]	The jury recommends that by October 15, 2022, the Board of Supervisors consider establishing a Commission for the Department of Homelessness and Supportive Housing.	Local Homeless Coordinating Board - Invited Respondent [August 29, 2022]			**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R4 [for F4a, F4b]	The jury recommends that by October 15, 2022, the Board of Supervisors consider establishing a Commission for the Department of Homelessness and Supportive Housing.	Our City, Our Home Oversight Committee - Invited Respondent [August 29, 2022]			**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R5a [for F5]	The jury recommends that by September 30, 2022, the Department incorporate age-specific information into its baseline dataset of homeless demographic characteristics from the PIT, identifying that portion of the population that is over 50 years of age in particular.	Mayor - Invited Respondent [August 29, 2022]	Has been implemented	HSH includes age information in its baseline demographic data in the PIT Count as well as the demographic datasets that are now available in the data HUB on HSH's website. It is also important to note that HSH collects age information during the housing assessment of people experiencing homelessness. This information is used in program design and data reporting – not solely in the PIT count. That said, HSH will be incorporating the specific needs of older adults into their strategic planning process. This plan is expected to be available in early 2023.	**	
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R5a [for F5]	The jury recommends that by September 30, 2022, the Department incorporate age-specific information into its baseline dataset of homeless demographic characteristics from the PIT, identifying that portion of the population that is over 50 years of age in particular.	Department of Homelessness and Supportive Housing - Invited Respondent [August 29, 2022]	Has been implemented	HSH includes age information in its baseline demographic data in the PIT Count as well as the demographic datasets that are now available in the data HUB on HSH's website. It is also important to note that HSH collects age information during the housing assessment of people experiencing homelessness. This information is used in program design and data reporting – not solely in the PIT count. That said, HSH will be incorporating the specific needs of older adults into their strategic planning process. This plan is expected to be available in early 2023.	**	
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2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R5a [for F5]	The jury recommends that, beyond simply portraying data accurately, by September 30, 2022, the Department declaratively include older adults, as a separate and unique group, as part of its ongoing agenda and scope of work.	Mayor - Invited Respondent [August 29, 2022]	Has not yet been implemented but will be implemented in the future	HSH is in the process of creating a new strategic plan that will guide the work of the department and the homelessness response system over the next five years. This plan includes recommendations and solutions for meeting the needs of high-acuity populations, including older adults. This planning work is currently underway, and the new strategic plan is expected to be available in early 2023. The Department has also recently created a dedicated position within the housing team to focus on supportive housing for older adults.	Recommendation Implemented	HSH is in the process of creating a new strategic plan that will guide the work of the department and the homelessness response system over the next five years. This plan includes recommendations and solutions for meeting the needs of high acuity populations, including older adults. This planning work is currently underway, and the new strategic plan is expected to be available in early 2023. The Department has also recently created a dedicated position within the housing team to focus on supportive housing for older adults.
2021-22	A Progress Report about the San Francisco Department of Homelessness and Supportive Housing [June 30, 2022]	R5b [for F5]	The jury recommends that, beyond simply portraying data accurately, by September 30, 2022, the Department declaratively include older adults, as a separate and unique group, as part of its ongoing agenda and scope of work.	Department of Homelessness and Supportive Housing - Invited Respondent [August 29, 2022]	Has not yet been implemented but will be implemented in the future	HSH is in the process of creating a new strategic plan that will guide the work of the department and the homelessness response system over the next five years. This plan includes recommendations and solutions for meeting the needs of high-acuity populations, including older adults. This planning work is currently underway, and the new strategic plan is expected to be available in early 2023. The Department has also recently created a dedicated position within the housing team to focus on supportive housing for older adults.	Recommendation Implemented	HSH is in the process of creating a new strategic plan that will guide the work of the department and the homelessness response system over the next five years. This plan includes recommendations and solutions for meeting the needs of high acuity populations, including older adults. This planning work is currently underway, and the new strategic plan is expected to be available in early 2023. The Department has also recently created a dedicated position within the housing team to focus on supportive housing for older adults.
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